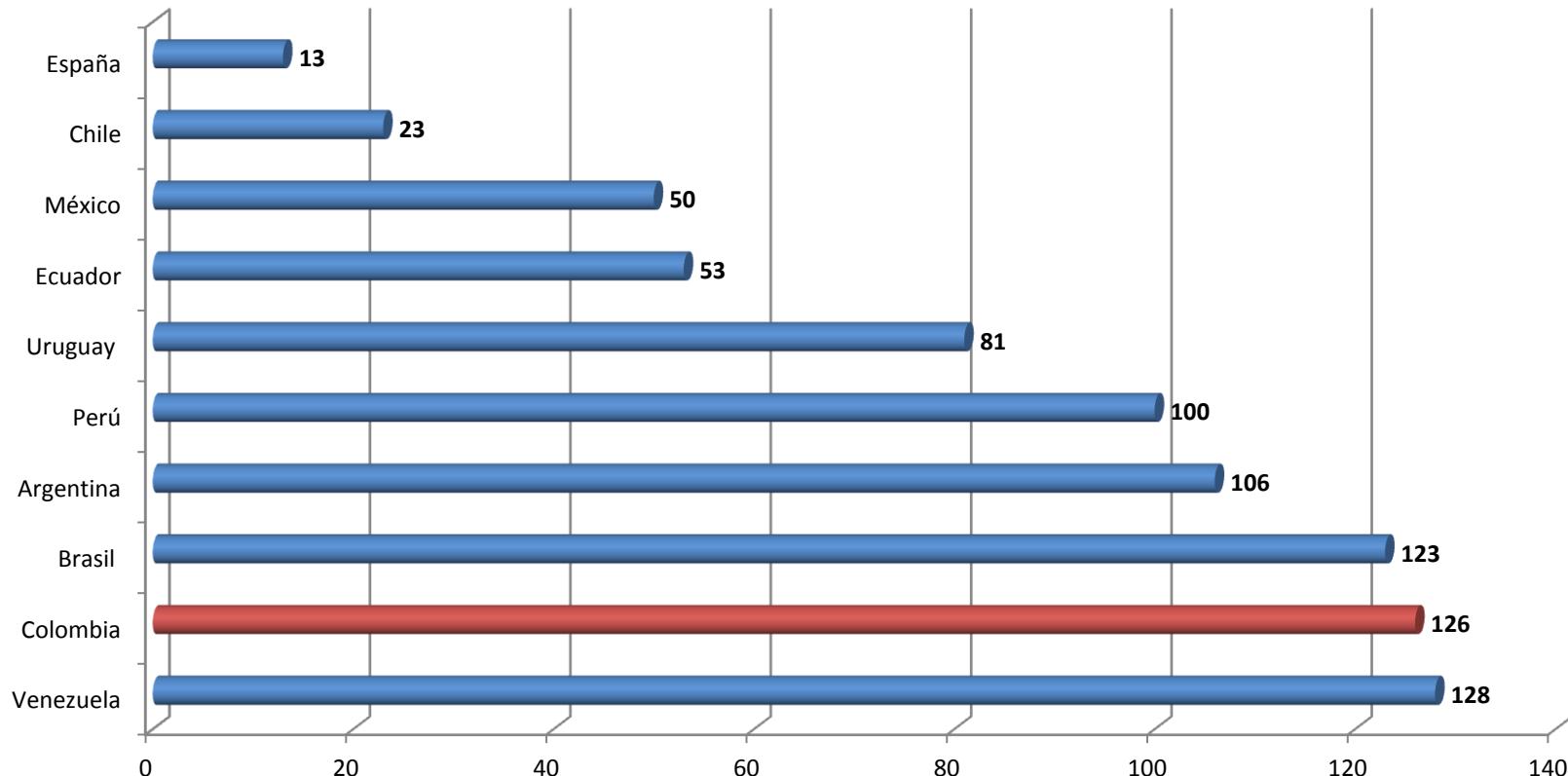


Fourth Generation of Road PPP Program 2012-2014

Colombia Roundtable
London

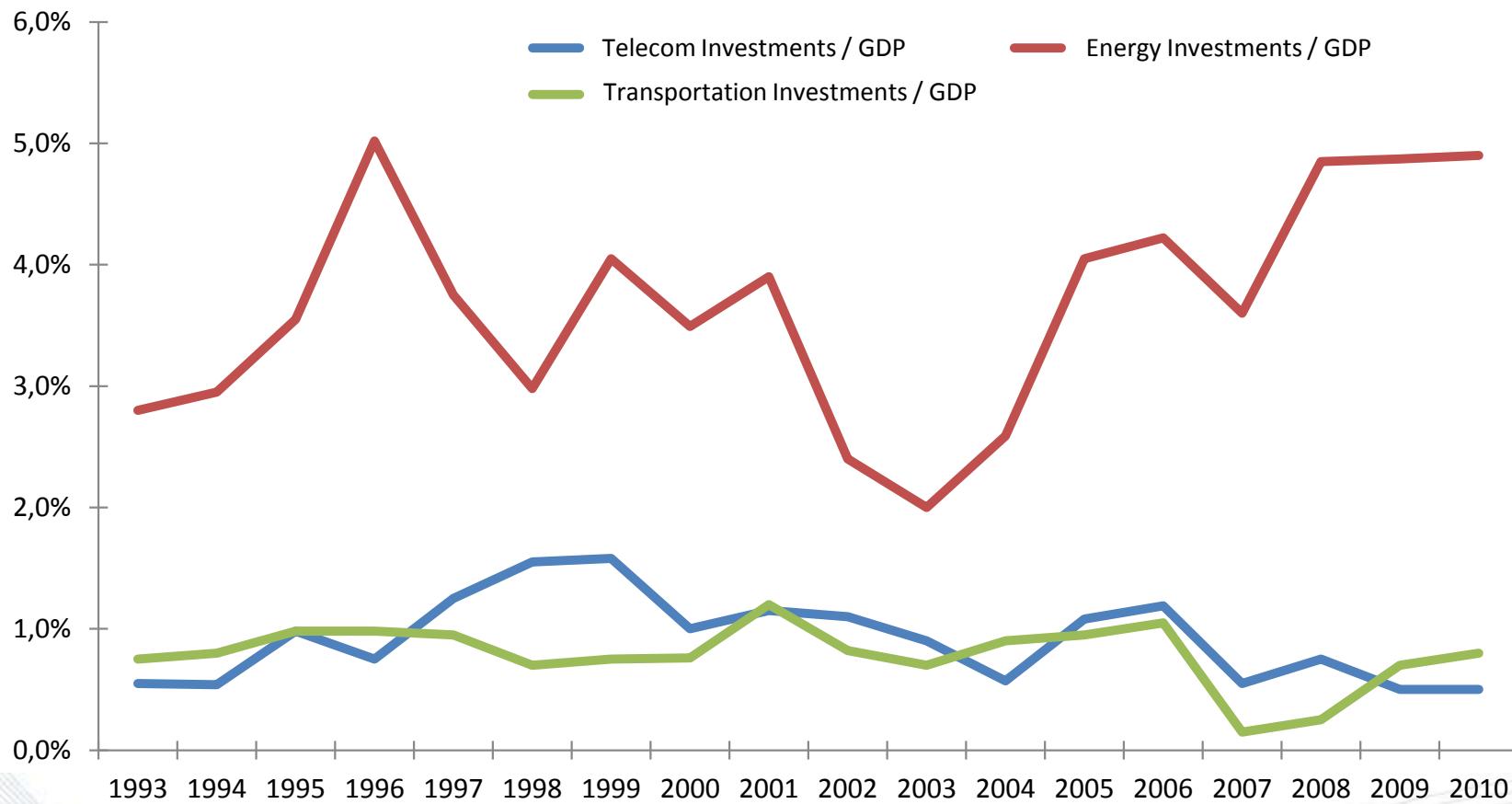
Luis Fernando Andrade Moreno
President

Quality of Roadway Infrastructure



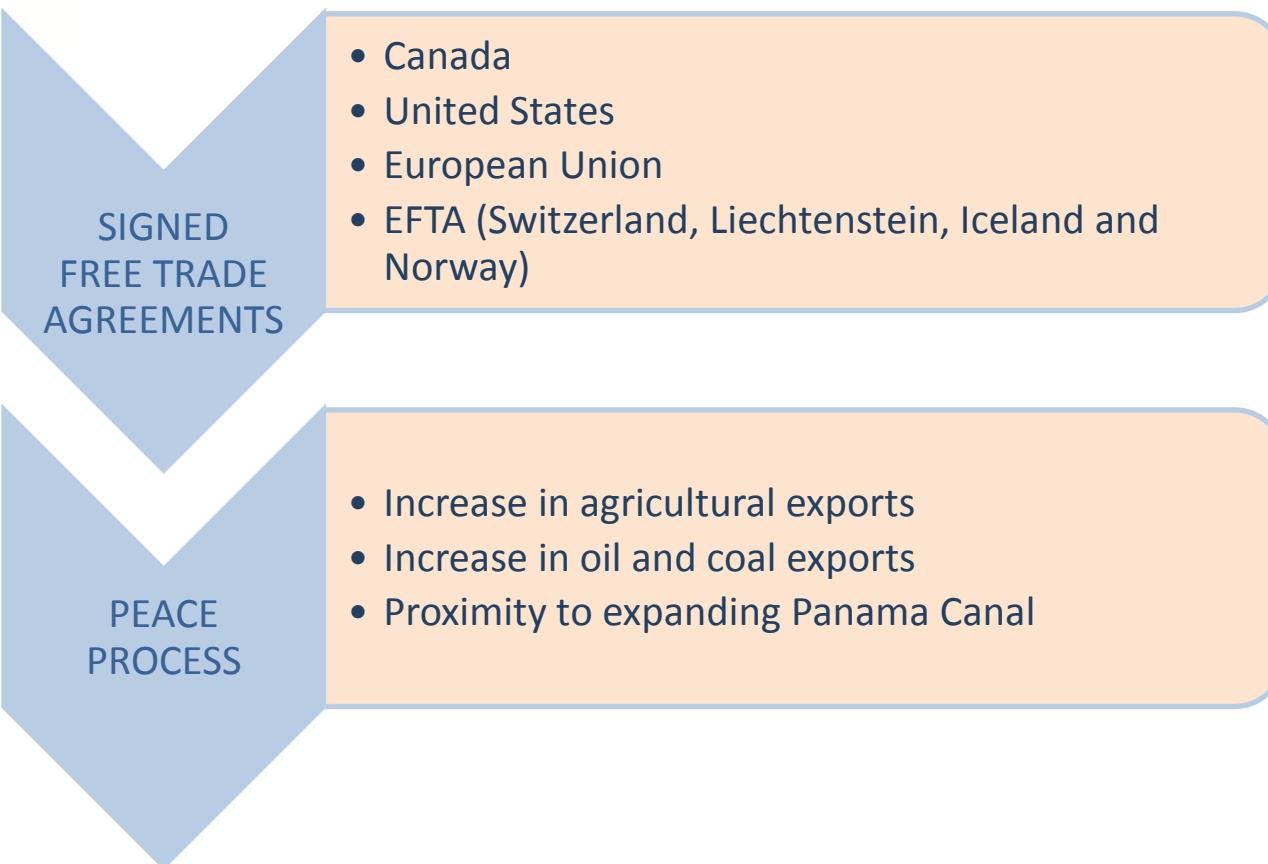
Source: World Economic Forum. The Global Competitiveness Report 2012-2013.

Low Infrastructure Investment



Source: DNP

Upcoming Challenges



SIGNED
FREE TRADE
AGREEMENTS

- Canada
- United States
- European Union
- EFTA (Switzerland, Liechtenstein, Iceland and Norway)

PEACE
PROCESS

- Increase in agricultural exports
- Increase in oil and coal exports
- Proximity to expanding Panama Canal

The Lag

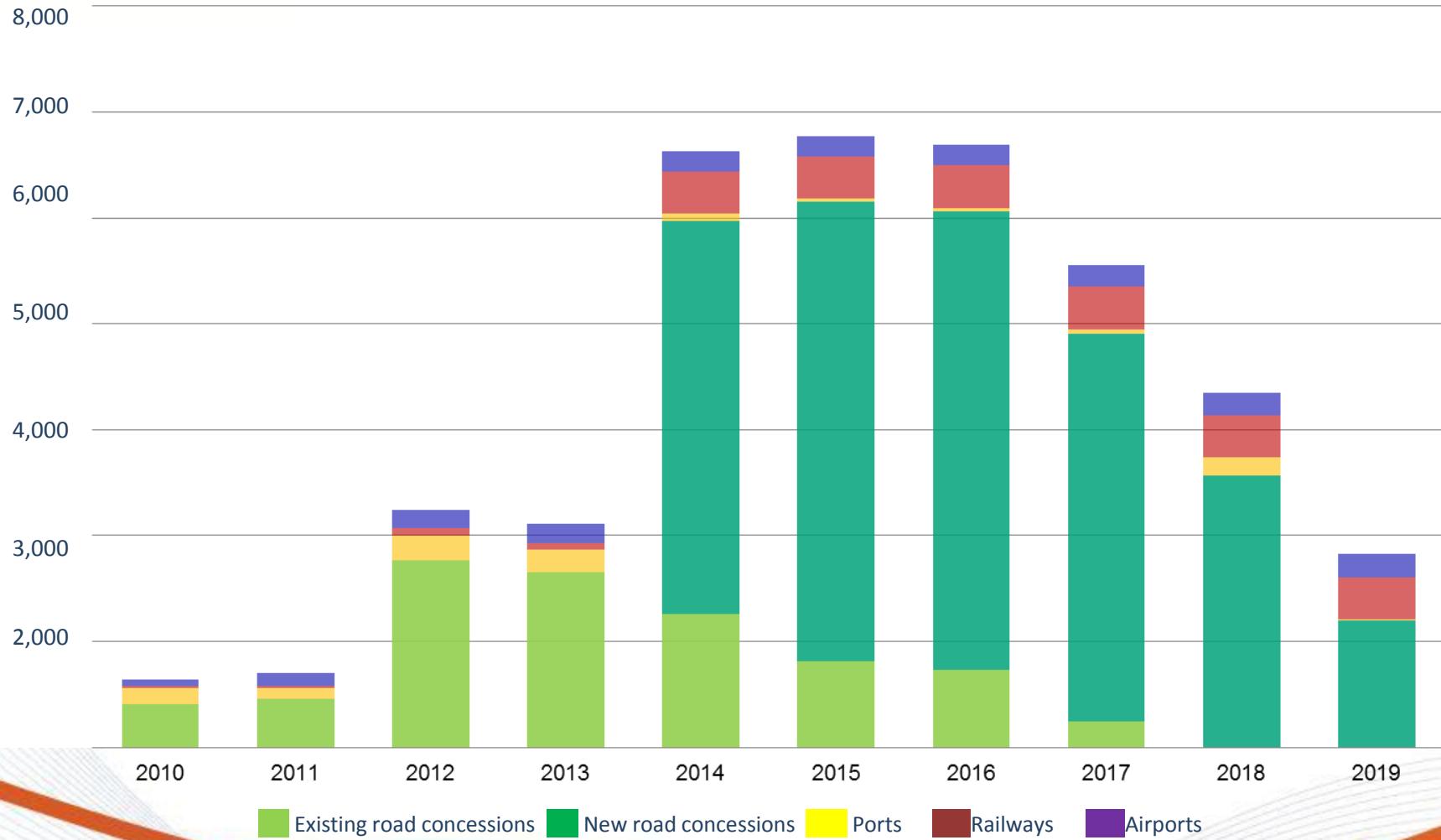
- Low competitiveness due to poor transportation infrastructure
- Only US\$3.3 billion invested in transportation infrastructure in 2011 (1% of GDP)
- 50/50 split between public works and PPPs

The Strategy

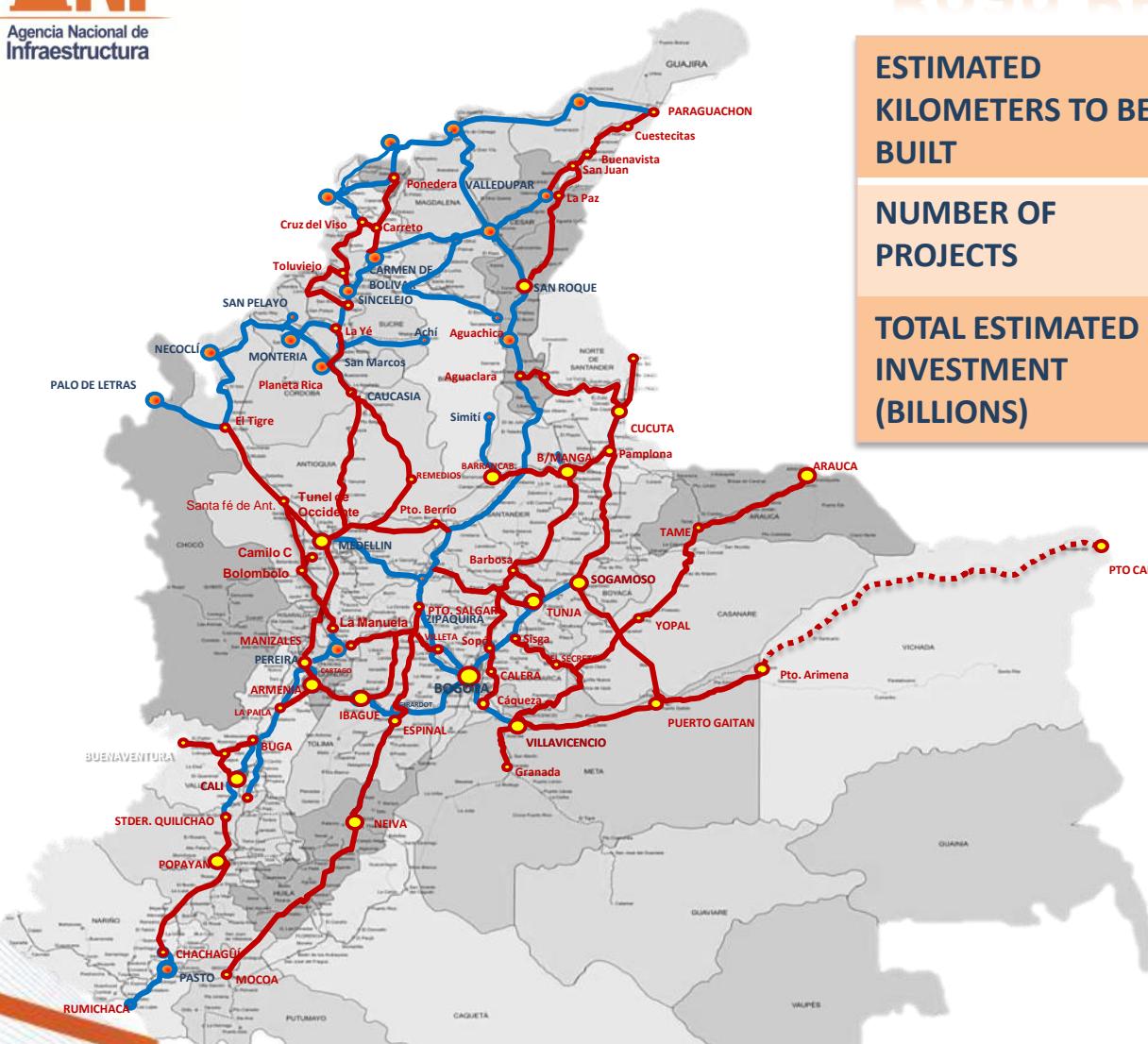
- Objective : Increase investment to 3% of GDP in 2014 (US\$10 billion)
 - US\$3.3 billion through *public works* (1% of GDP)
 - US\$6.7 billion through *PPPs* (2% of GDP)
- First step in 2012: US\$4.4 billion (33% increase)

Estimated Investment

(USD\$ Millions)



Fourth Generation of Road PPP



ESTIMATED KILOMETERS TO BE BUILT	8,170
NUMBER OF PROJECTS	30
TOTAL ESTIMATED INVESTMENT (BILLIONS)	US\$26

— Existing PPPs
— New PPPs



Center South Group 1



PROSPERIDAD
PARA TODOS



FACTS

Kilometers: 779 km

TOTAL INVESTMENT (US\$ BN): \$1.58

CORRIDORS:

★ Ibagué – Puerto Salgar – Girardot (312 km)

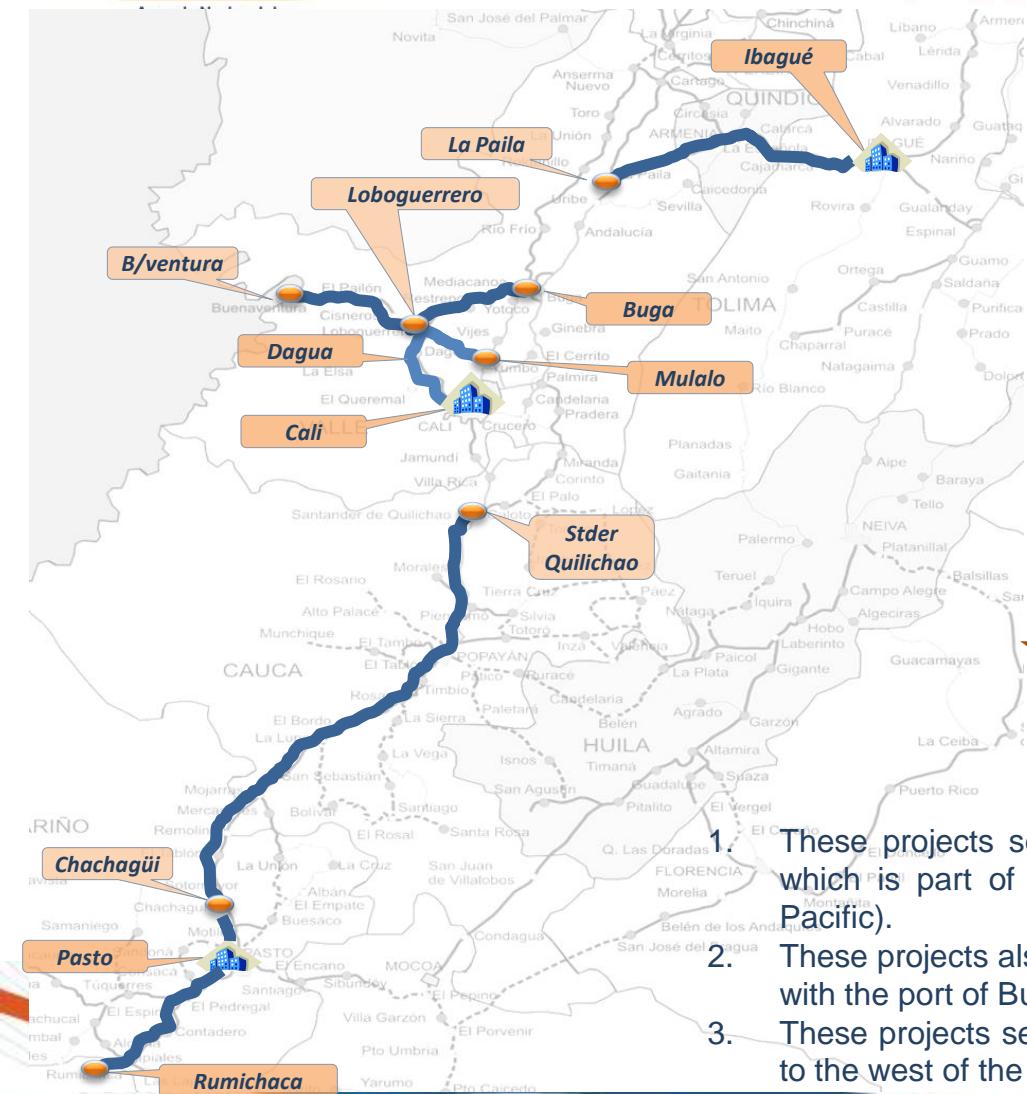
Girardot - Neiva (167 km)

Neiva – Mocoa- Santana (400 km)

These projects seek to improve the layout and capacity of the main road on the Magdalena valley from Putumayo to Tolima. The section from Girardot to Puerto Salgar allows continuity to the north of the country.

★ First projects to come out in 2013.

* All figures subject to change.



FACTS

Kilometers: 783 km

TOTAL INVESTMENT (US\$ BN): \$2.76

CORRIDORS:

Ibagué – La Paila (135 km)¹

Buga – Buenaventura (118 km)¹

★ Mulaló – Loboguerrero (90 km)²

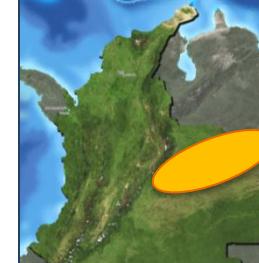
Santander de Quilichao –Chachagüí/Pasto
Rumichaca (440 km)³

1. These projects seek to improve the layout and capacity of this region, which is part of the Bogotá–Buenaventura corridor (connection to the Pacific).
2. These projects also improve the connectivity of Cali and its industrial area with the port of Buenaventura.
3. These projects seek to improve the layout and capacity of the main road to the west of the country.

★ First projects to come out in 2013.

* All figures subject to change.

Center East Group 3



Improve connectivity between Bogotá – Villavicencio and improve the road network of the eastern plains.

FACTS

Kilometers: 1,421 km
TOTAL INVESTMENT (US\$ BN): \$3.93

CORRIDORS:

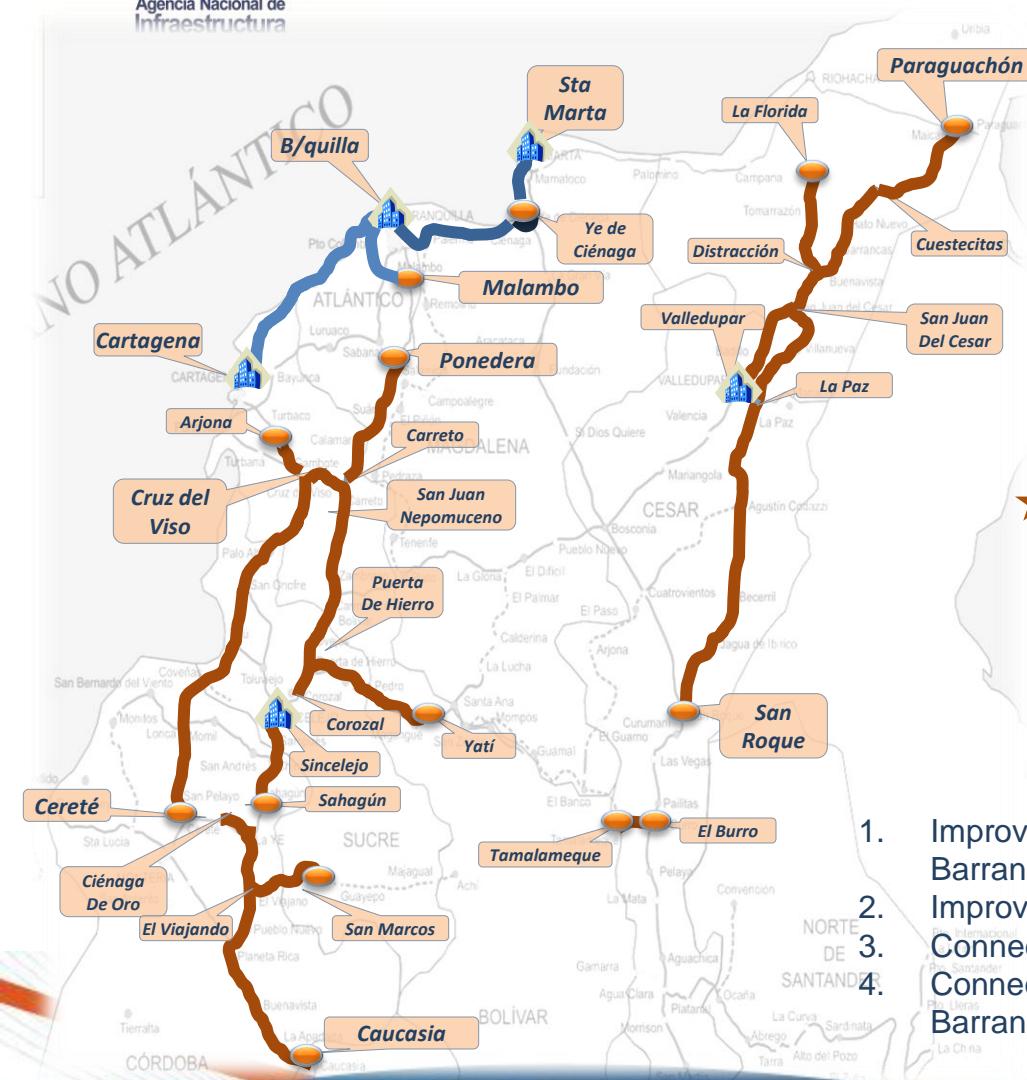
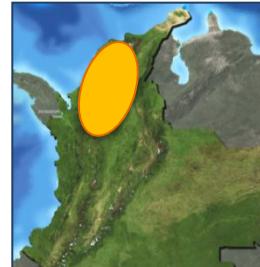
Villavicencio – Arauca (845 km)

★ **Eastern Perimetral Corridor (164 km)**

Double lane Bogotá – Villavicencio (72 km)

Malla Vial del Meta (Meta's road network) (340 km)

North Group 4



 First projects to come out in 2013.

* All figures subject to change.

FACTS

Kilometers: 1,487 km

TOTAL INVESTMENT (US\$ BN): \$2.91

CORRIDORS:

 **Cartagena – Barranquilla - Malambo (152 km) ¹**

Barranquilla – Santa Marta (93 km) ¹

San Roque - Paraguachón (474 km) ²

Caucasia – Cruz del Viso (434 km) ³

Cereté - Ponedera (334 km) ⁴

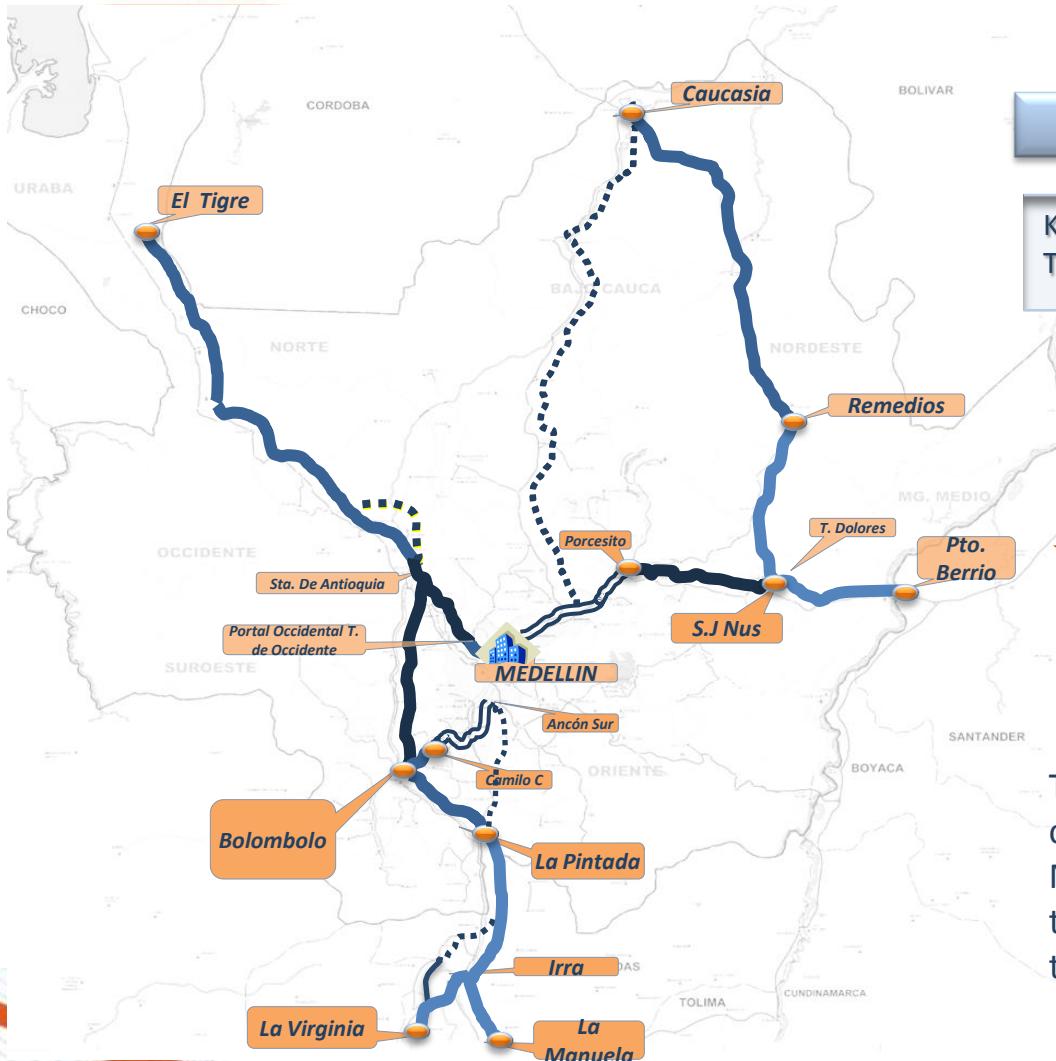
1. Improve road capacity between Caribbean ports: Cartagena - Barranquilla - Santa Marta.
2. Improve infrastructure for loading coal in Cesar and Guajira.
3. Connection of Antioquia (mountain region) to the Caribbean.
4. Connection of the main western road with the port of Barranquilla.



Prosperity Highways



PROSPERIDAD
PARA TODOS



FACTS

Kilometers: 838 km
TOTAL INVESTMENT (US\$ BN): \$7.25

CORRIDORS:

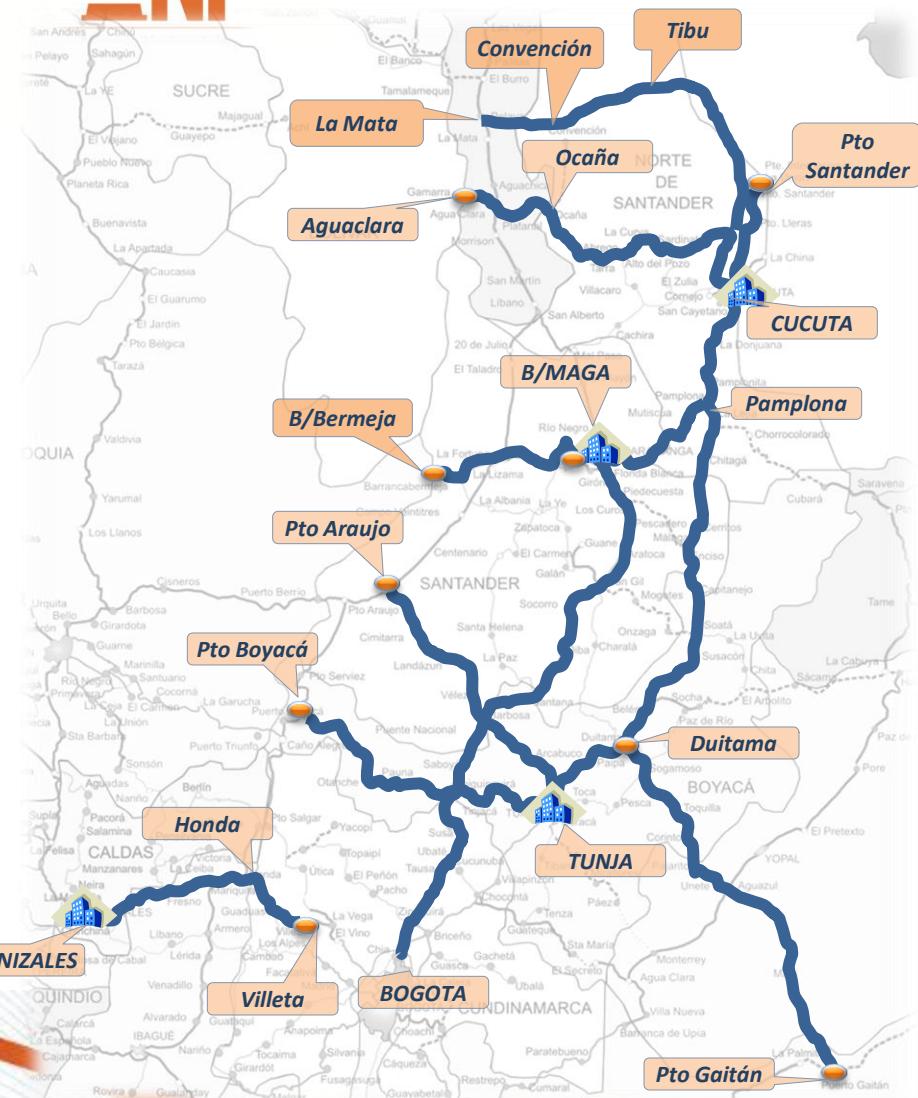
- ★ Group 1
- Group 2
- Group 3

These projects seek to improve the layout and the connectivity of the Ruta del Sol road network with Medellin. They also seek to connect the ports of the Caribbean with the coffee-growing region in the center of the country.

★ First projects to come out in 2013.

* All figures subject to change.

Adaptation Fund



FACTS

Kilometers: 2,551 km

TOTAL INVESTMENT (US\$ BN): \$6.30

CORRIDORS:

Manizales – Honda –Villeta (220 km)¹

Bogotá –Bucaramanga – Pamplona (543 km)²

Tunja –Chiquinquirá – Puerto Boyacá (315 km)³

Puerto Gaitán – Puerto Araujo (571 km)³

Duitama – Pamplona –Cúcuta (309 km)²

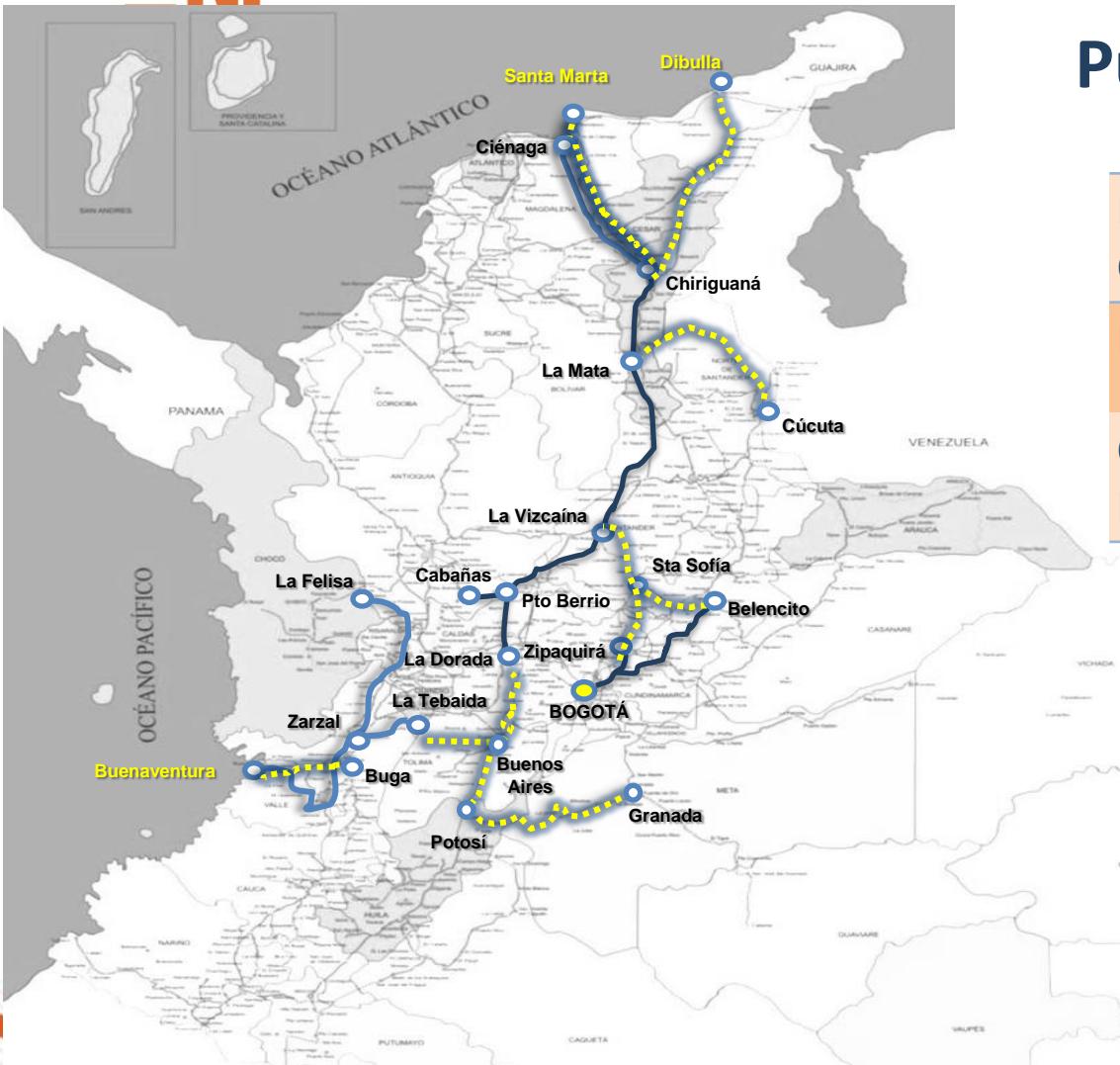
Cúcuta –Aguaclara- Puerto Capulco (257 km)⁴

Cúcuta – Puerto Santander (51km)⁴

1. Corridor Bogotá – Manizales.
2. Improve capacity of corridor Bogotá - Caracas.
3. Improve layout and capacity of the corridor that connects the western plains with the Ruta del Sol road network.
4. Connection between Cúcuta (Venezuela border) and Ruta del Sol road network.

PPP Railroads

Public Initiatives



Existing Concessions	2
PPP Kilometers	743 km
Operating Kilometers	245 km

- Existing PPP
- Maintenance of existing lines
- Construction of new lines



PPP Railroads

Private Initiatives

Current Concessions

- ▶ Pacific concession
- ▶ Atlantic concession



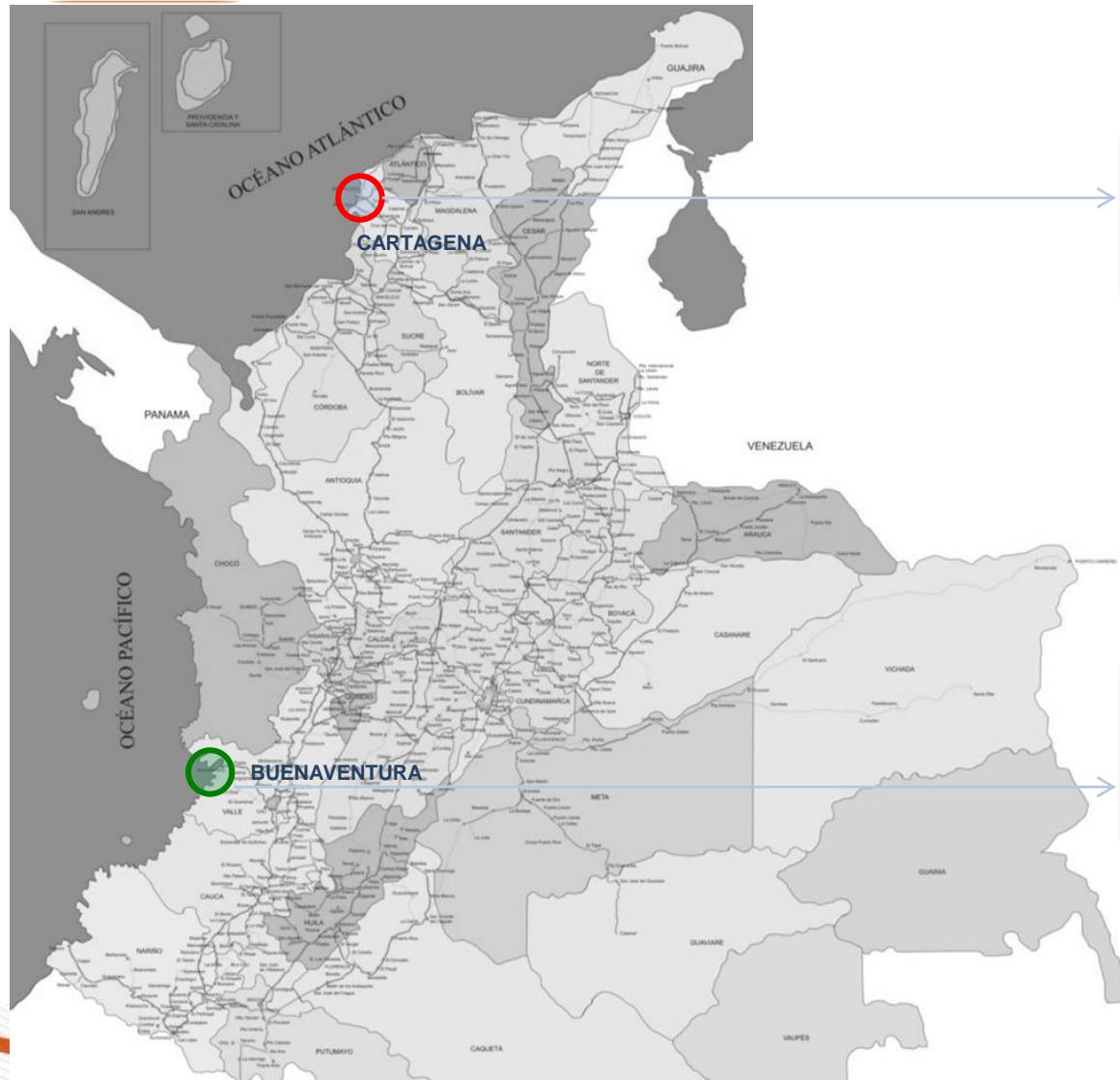
Private Initiatives Under Study



Expected Private Initiative



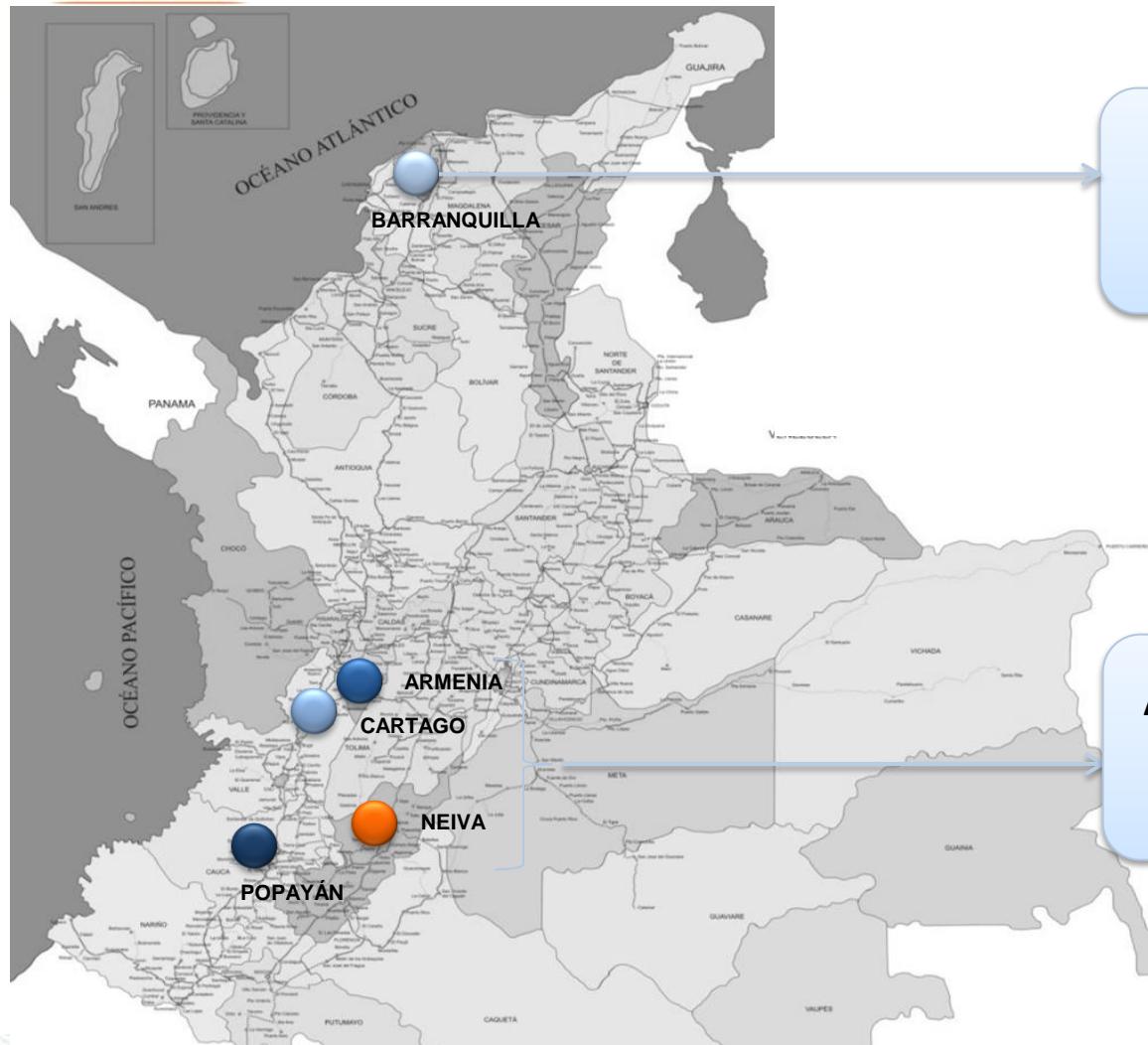
PPP PORTS



Second channel dredging
to 19 mts
Cartagena Bay
2012-4Q

Dredging to 16 mts
Buenaventura Bay
2013-1Q

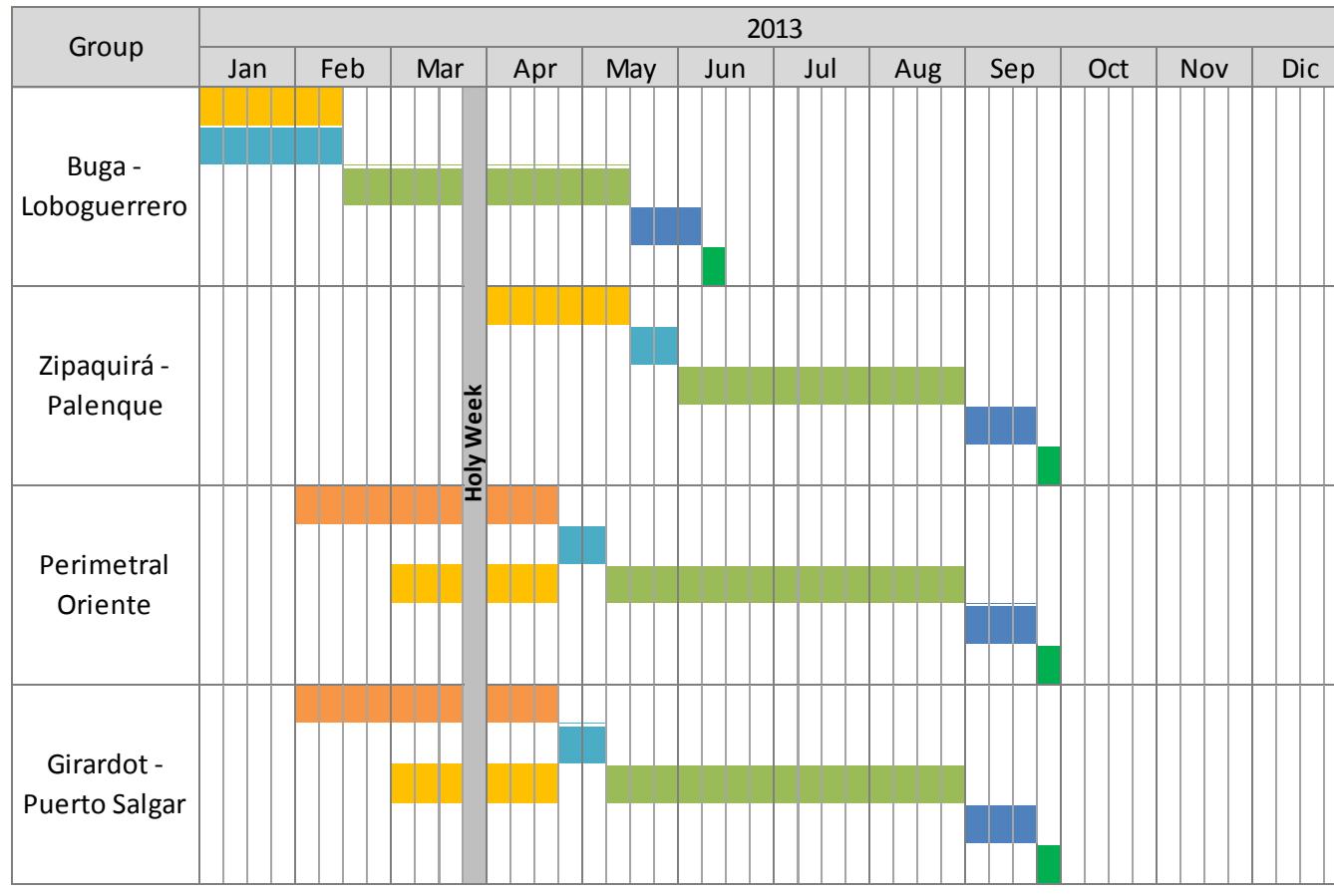
PPP AIRPORTS



BARRANQUILLA AIRPORT
2013-2Q

**ARMENIA, CARTAGO, NEIVA AND
POPAYÁN AIRPORTS**
2013-2Q

Procurement schedule 2013



■ Budgeting process

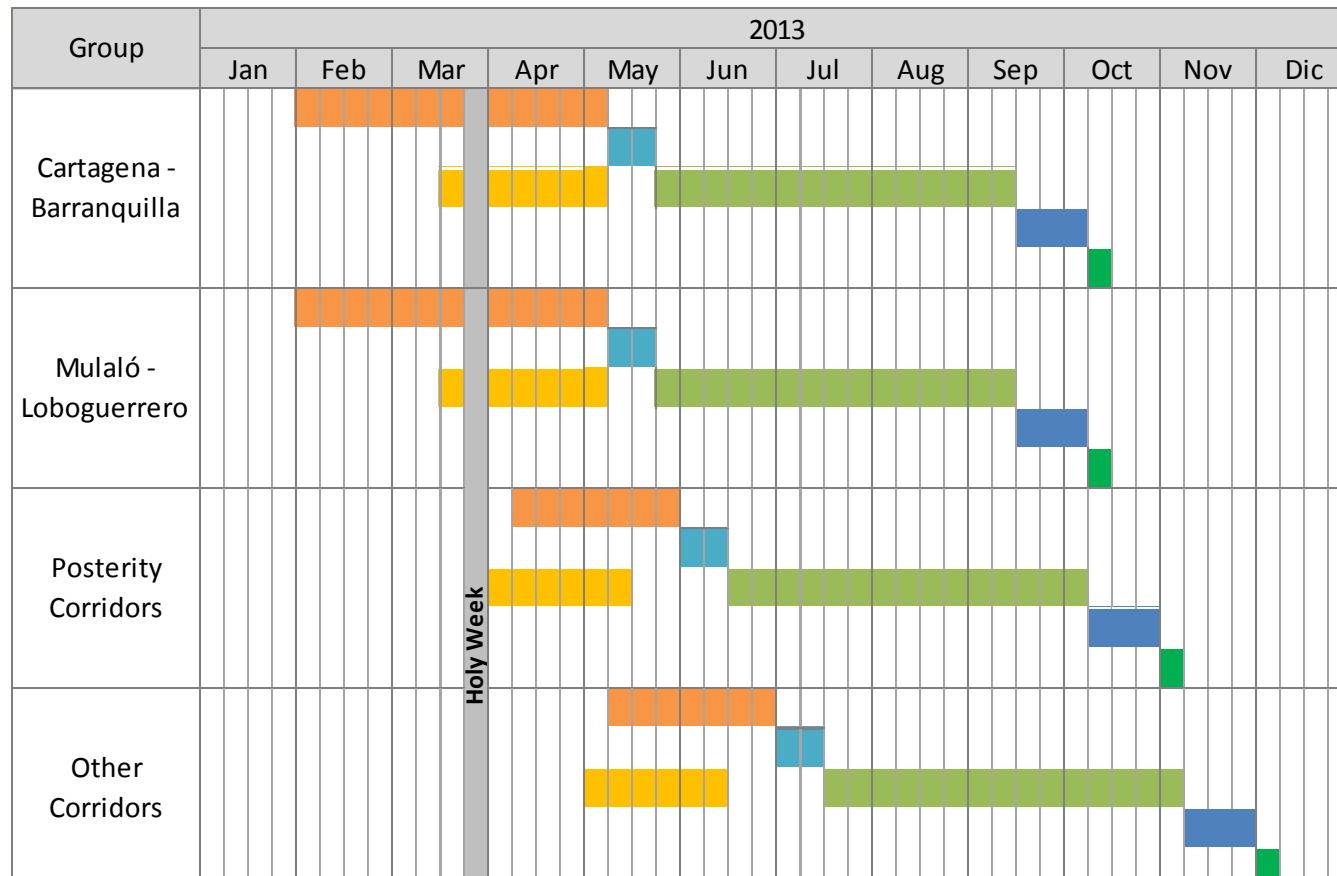
■ Prequalification

■ Bidding documentation

■ Proposal preparation

■ Evaluation

Procurement schedule 2013



 Budgeting process

 Prequalification

 Bidding documentation

 Proposal preparation

 Evaluation